



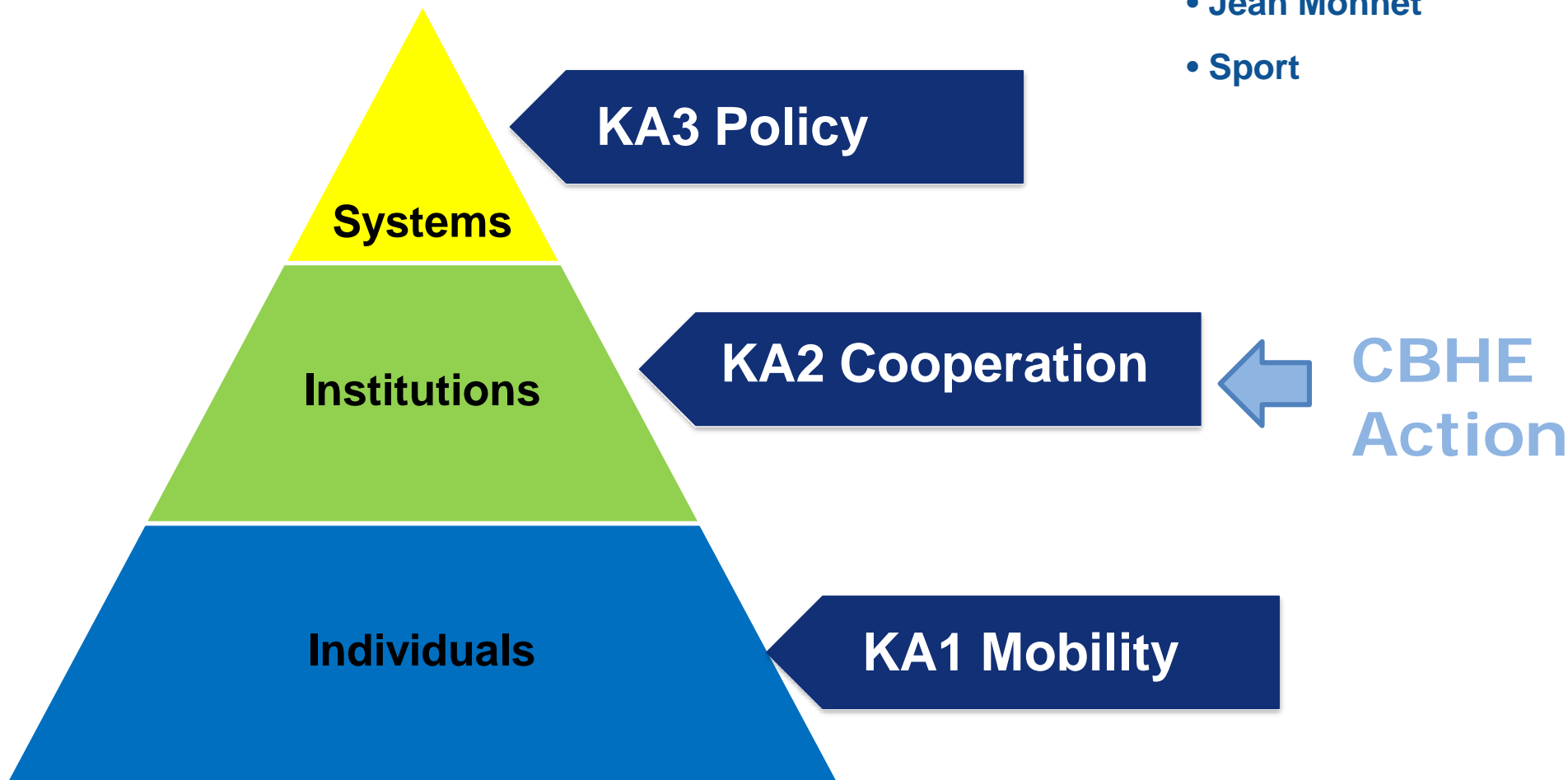
# ERASMUS+

Key Action 2

Capacity Building in the  
field of Higher  
Education

Call for proposals 2020  
EAC/A02/2019

# Erasmus+



## What is CBHE?

- **EU Development Policy**
- **Cooperation**
- **Beneficiaries: Partner Countries**
- **Transfer of Knowledge**
- **Mutual learning**



# CBHE Action Objectives



# Impact – Types of Projects

## Joint Projects:

=> Impact on  
Institutions

Curriculum development

University governance &  
management

Links between HE  
**institutions** and the  
wider economic and  
social environment

## Structural Projects:

=> Impact on  
HE Systems

Modernisation of policies, governance  
and management of Higher Education  
systems

Links between HE **systems** and the  
wider economic and social  
environment

Exception  
Syria cannot  
have  
structural  
projects

## Curriculum Development Projects

- Reform of degree programmes
- Learning and teaching tools, methodologies and pedagogical approaches including learning outcomes and ICT-based practices (blended and virtual courses, etc.)
- Multidisciplinary / Inter-disciplinary courses

# CBHE Action – Programme and Partner Countries

## Programme Countries

(34 countries paying a contribution to E+)

### 28\* EU Member States:



### Other programme countries:

Iceland, Liechtenstein, Norway, Republic of North Macedonia, Republic of Serbia, Turkey

- For UK organisations: Please be aware that eligibility criteria must be complied with for the entire duration of the grant. If UK withdraws from the EU during the grant period without concluding an agreement with the EU ensuring in particular that British applicants continue to be eligible, you will cease to receive EU funding (while continuing, where possible, to participate) or be required to leave the project on the basis of the relevant provisions of the grant agreement on termination.

## CBHE Eligible Partner Countries (> 150 countries)

### Regions:

- 1: Western Balkans
- 2: Eastern Partnership
- 3: South-Mediterranean
- 4: Russian Federation
- 6: Asia
- 7: Central Asia
- 8: Latin America (For **Chile** and **Uruguay**, see 'Exceptions')
- 9: Iran, Iraq, Yemen
- 10: South Africa
- 11: African, Caribbean and Pacific

### Ineligible Partner Countries:

- Regions 5, 12 and 13 (except Chile and Uruguay)

## National and Regional Priorities

### For National Projects

National priorities are defined by the **Ministries of Education** in close consultation with the EU Delegations

National projects must address:

- **National priorities** when defined for the specific Country
- **Regional priorities** when national priorities are not defined for a specific Country

### For Multi-Country Projects

Regional priorities are defined by the **Commission** and based on EU's external policy priorities

Multi-Country projects must address:

- a regional priority for the Region concerned for **regional projects**
- or
- a regional priority that is common to different Regions for **cross-regional projects**





## CBHE Action Cross-Cutting Priorities

Cross-cutting priorities will be considered for deciding between proposals of similar quality:

- Diversification of projects within a Region, in terms of objectives, activities, target groups, and consortium composition
- Integration of refugees from conflict-affected countries in Higher Education
- Climate change prevention, adaption and mitigation strategies (new !)

## CBHE Activity Types/Priorities

Types of Activities Categories of Priorities	Curriculum Development	Governance and Management	Higher Education and Society
1. Subject Areas	X		
2. Improving Management and operation of HEIs		X	
3. Developing the HE sector within society at large			X

*Please note that only 1 choice per type of project is possible !*

# Consortium Structure

## National Projects

(1 Partner Country only + **min.**  
2 Programme Countries)

Min.1 HEI from each  
Programme Country

Min.3 HEIs from the  
Partner Country

**At least** as many  
Partner Country HEIs as  
Programme Country HEIs

STRUCTURAL  
PROJECTS:  
Partner  
Country  
Ministries  
for HE must  
participate

## Multi-Country Projects

( $\geq$  2 Partner Countries + **min.**  
2 Programme Countries)

Min.1 HEI from each  
Programme Country

Min.2 HEIs from **each**  
Partner Country

**At least** as many  
Partner Country HEIs as  
Programme Country HEIs

**Exceptions:**  
Syria,  
Libya, Russia,  
Latin America,  
Chile and  
Uruguay

# Exceptions

- ❑ Projects involving partners from Latin America must involve at least **two** Partner Countries from that Region in the project
- ❑ Higher Education Institutions (HEIs) from Chile and Uruguay are eligible as partners in a CBHE project but they cannot be applicants
- ❑ Organisations from Libya and Syria as well as from the Russian Federation cannot act as applicants
- ❑ Syria may not benefit from Structural projects
- ❑ Projects involving partner institutions from the Russian Federation must involve at least another Partner Country.

## Project Duration

- ❑ CBHE projects can last 2 or 3 years
- ❑ Earliest starting dates\* :
  - 15 November 2020 or
  - 15 January 2021

**Please note:** Grants cannot be awarded retroactively. This means that project activities covered by the grant can only be implemented as from the date on which the last party has signed the grant agreement.

# Project Budget

Min. 500,000 –  
Max. 1,000,000€

Unit Costs and Real Costs

5 Budget Headings



## Budget Categories

**Staff costs (max 40%) – Unit cost**

**4 Staff Categories** (Manager, Researcher/Teacher/Trainer, Technician, Administrator)

**Travel costs – Unit cost**

**Staff/students from partner institutions** from their place of origin to the venue of the activity and return. Activities and related travels must be carried out in **countries** involved in the **project**.

**Costs of stay – Unit cost**

Subsistence, accommodation, local and public transport, personal or optional health insurance.

**Equipment (max 30%)– Real cost**

**Exclusively** for the benefit of **HEIs** in the Partner Countries and **necessary** for the implementation of the project

**Sub-contracting (max 10%) – Real cost**

For services /competences that can't be found in the consortia

**(Exceptional costs) - NEW**

**Expensive travel costs** of participants, including the use of cleaner, lower carbon emission means of transport

## Budget preparation

- ❑ Co-funding needed: all partners need to be aware of this!
- ❑ Certain expenses are not covered by the grant (co-funding needed): dissemination, speaker-fees, catering, event organisation, etc.
- ❑ 'Heavy reporting' (templates, rules, etc): all partners shall be informed at proposal preparation stage
- ❑ Specific rules for Networks participation



## Evaluation : Two-step procedure (I)

### First step

- ❑ Eligible applications are assessed with the support of external experts against the 4 Award Criteria explained in the Guide for Applicants.
- ❑ The scoring has a range from 0 to 100 points. To be considered for funding, proposals must score at least 60 points in total AND at least 15 points for "Relevance of the project".
- ❑ A ranking list of applications per Region (two times the estimated number of funded projects) will be sent to the EU Delegations.

## Evaluation : Award Criteria

**Relevance**  
(30 points)

**Quality of  
Design +  
Implementation**  
(30 points)

**Quality of  
Team +  
Cooperation  
arrangements**  
(20 points)

**Impact and  
Sustainability**  
(20 points)

## Evaluation : Two-step procedure (II)

### Second step

- ❑ Consultation of the EU Delegations concerning the "Feasibility of the project in the local context"
- ❑ The Evaluation Committee takes into account furthermore in its funding decision
  - a sufficient geographical representation within a Region in terms of number of projects per Partner Country
  - budget available for each of the Regions covered by the call
  - subject areas insufficiently covered by past or existing projects
  - cross regional proposal need to be funded in all Regions targeted by a proposal
  - A maximum of three funded proposals per applicant organisation



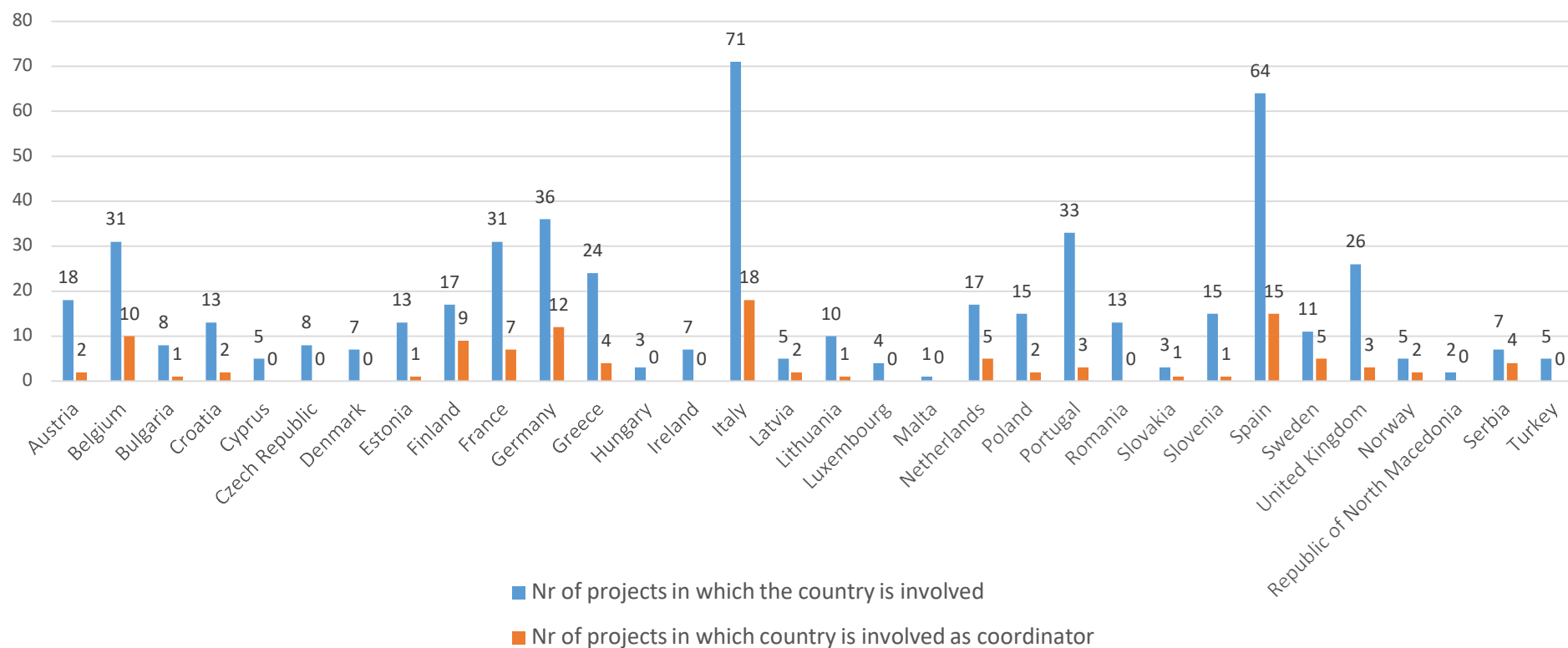
# Selection results 2019

Stages	Region 1 - Western Balkans	Region 2 - Eastern Partnership Countries	Region 3 - South Mediterranean Countries	Region 4 - Russian Federation	Region 6 - Asia	Region 7 - Central Asia	Region 8 - Latin America	Region 9 - Middle East (Iran, Iraq, Yemen)	Region 10 - South Africa	Region 11 - ACP	TOTAL *
Number of Proposals Received	78	186	236	83	169	104	87	16	18	51	840
Number of Proposals Sent to Consultation	45	55	73	36	119	40	28	5	12	21	346
Number of Proposals Proposed for Funding	20	20	34	8	55	15	14	2	5	8	163
Success Rate	25,6%	10,7%	14,4%	9,6%	32,5%	14,4%	16,0%	12,5%	27,7%	15,6%	19,4%

Success Rate 2018	12,4%	8,7%	12,8%	9,8%	31,0%	11,2%	15,0%	11,1%	45,5%	16,7%	16,8%
Success Rate 2017	11,85%	7%	19%	10%	37,5%	19%	15%	25%	33%	14%	18%
Success Rate 2016	16,5%	10%	21%	20,5%	68%	19%	18%	50%	36%	17%	20%

*\* Figures cannot be added as cross-regional applications are counted in more that one or two regions*

## Selected proposals: Programme Countries participation 2019 selection



Out of 34 eligible Programme Countries involved in the submitted applications, 32 are represented in the selected applications.

# Call for Proposals 2020



## Indicative budget (tbc)

Region	Budget allocated 2016 (in Mio €)	Budget allocated 2017 (in Mio €)	Budget allocated 2018 (in Mio €)	Budget allocated 2019 (in Mio €)	Budget allocated 2020 (in Mio €)	Indicative number of selected projects * *
<b>REGION 1 - Western Balkans</b>	13,17	13,82	14,57	16,39	<b>16,50</b>	<b>19</b>
<b>REGION 2 - Eastern Partnership countries</b>	13,86	13,51	12,88	12,77	<b>15,02</b>	<b>17</b>
<i>Additional allocation for Georgia/Ukraine*</i>				1/1	<b>1/1</b>	<b>1/1</b>
<b>REGION 3 - South-Mediterranean countries</b>	28,57	27,84	26,55	26,17	<b>30,16</b>	<b>34</b>
<i>Additional allocation for Tunisia*</i>		3,00	0	3	<b>0</b>	<b>0</b>
<b>REGION 4 - Russian Federation</b>	6,89	6,72	6,41	5,85	<b>8,15</b>	<b>9</b>
<b>REGION 6 - Asia</b>	35,38	39,55	41,44	47,46	<b>49,09</b>	<b>55</b>
<b>REGION 7 - Central Asia</b>	9,2	8,80	8,80	9,42	<b>11,73</b>	<b>13</b>
<b>REGION 8 - Latin America</b>	13,1	13,20	13,20	12,70	<b>15,05</b>	<b>17</b>
<b>REGION 9 – Middle East (Iran, Iraq, Yemen)</b>	1,9	2,00	2,10	2,20	<b>3,19</b>	<b>4</b>
<b>REGION 10 - South Africa</b>	3,42	3,91	4,20	4,50	<b>5,01</b>	<b>6</b>
<b>REGION 11 - ACP countries</b>	5,29	5,64	6,00	6,35	<b>6,71</b>	<b>8</b>
<b>TOTAL</b>	<b>131,47</b>	<b>138,68</b>	<b>136,15</b>	<b>148,81</b>	<b>162,63</b>	<b>182</b>

\* An additional allocation for Georgia/Ukraine might become available subject to the relevant Commission decisions being taken.

\*\* Calculated on the average grant/project recorded in 2019

## News in the 2020 Call for proposals

- *New cross-cutting priority* on "Climate change prevention, adaption and mitigation strategies "
- *Exceptional* costs can be claimed also for travels in cases where the participants opt for cleaner, lower carbon emission means of transport (e.g. train)
- HEIs from Chile and Uruguay are eligible as partners in a CBHE project but they cannot be an applicant
- *Ukraine and Georgia* have been awarded 1 extra million €/each

## Key messages for 2020 (I)

- Attention must be paid to the respect of **national and regional priorities** → cooperation should be relevant and justified by a detailed analysis of needs and objectives
- A good application **starts locally**: nobody better than partner HEIs know what is really necessary to make positive changes in their HE sector → → **Involve your partners in the proposal preparation & writing!!**
- Draft a **separate** need analysis for **each institution**
- **Do not recycle projects** from other countries/regions
- **Do not accept projects** which are proposed to you **without having extensive exchanges** on the scope, activities and working modalities





## Key messages for 2020 (II)

- Upgrading of **Partner Country staff skills** is a complex task and cannot be achieved in one go. **Plan sequential training** taking place at regular intervals in partner countries (reaching more people at a lower cost)
- National and regional cooperation in **ASIA** is encouraged
- Mandate letters for each partner institution must be provided with the application and signed by the Legal Representative



## Key messages for 2020 (III)

### For Curriculum Development projects:

- Study programmes must be officially accredited *before the end* of the project time life
- The teaching of new or updated courses must start *during the life-time of the project* with an adequate number of students and retrained teachers and has to take place during at least one third of the project duration
- Training during curriculum reform projects can also target administrative personnel such as library staff, laboratory staff and IT staff



# Roadmap for 2020 CBHE Call

Steps	Dates
Publication Erasmus+ CBHE Call for Proposals	5 November 2019
Deadline for submission of applications	<b>5 February 2020</b> (17:00 Brussels time)
Assessment of projects by experts	February – April 2020
Consultation procedure with EU Delegations	May - June 2020
Final Evaluation Committee	July 2020
Award decision	July 2020
Notification of applicants & publication of results	August 2020
Preparation and signature of grant agreements	August - December 2020
Earliest start of eligibility period	15 November 2020 or 15 January 2021



# CBHE Information sources (I)

## **Erasmus+ website - EACEA**

[http://eacea.ec.europa.eu/erasmus-plus/actions/key-action-2-cooperation-for-innovation-and-exchange-good-practices/capacity-0\\_en](http://eacea.ec.europa.eu/erasmus-plus/actions/key-action-2-cooperation-for-innovation-and-exchange-good-practices/capacity-0_en)

## **Erasmus+ website – EU Commission**

[http://ec.europa.eu/programmes/erasmus-plus/index\\_en.htm](http://ec.europa.eu/programmes/erasmus-plus/index_en.htm)

## ***Study in Europe website***

[http://ec.europa.eu/education/study-in-europe\\_en](http://ec.europa.eu/education/study-in-europe_en)



## CBHE Information sources (II)

**International E+ International Contact Points (ICPs) in Programme Countries**

[https://eacea.ec.europa.eu/erasmus-plus/contacts/international-erasmus-plus-contact-points\\_en](https://eacea.ec.europa.eu/erasmus-plus/contacts/international-erasmus-plus-contact-points_en)

**National Erasmus+ Offices (NEOs) in certain Partner Countries (PCs)**

[https://eacea.ec.europa.eu/erasmus-plus/contacts/national-erasmus-plus-offices\\_en](https://eacea.ec.europa.eu/erasmus-plus/contacts/national-erasmus-plus-offices_en)

