A CONTRACT OF ANY



T

University at Buffalo School of Engineering and Applied Sciences

SUNY The State University of New York

Christopher Connor Assistant Dean and Chief Enrolment Officer

Welcoming and Supporting International Students

TIT



0

b

ABOUT US

GB

AN ACADEMIC POWERHOUSE

UB is both big—the largest and most comprehensive campus in the 64-campus SUNY system—and bright, ranking among the top 2 percent of U.S. universities as a member of the Association of American Universities.



强 BY THE NUMBERS 2019-20

31,923 Students

100

AAU

Top 25 in US hosting international students





\$402M Research Expenditures

Member of Association of American Universities (AAU)

Ranked among Top 2%





RANKINGS



#1 New York Public University



#31 Public University nationwide



#31 Public University nationwide





RANKINGS



Engineering Schools#5 in US, #12 Worldwide



Engineering Schools

- #2 of Public University Northeastern US
- #59 all Engineering Schools in US



AT A GLANCE: 2019-20 GRADUATE STUDENT PROFILE

2,175 Graduate Students



45 Countries

20 States



80% of Graduate Students International



SUNY The State University of New York 36,000+ alumni in 50 states and 70 countries around the globe

> Full-time Faculty

264

Annual Research Expenditures



ЧВ

 University at Buffalo
 School of Engineering and Applied Sciences



2019-20 TOP 10 INTERNATIONAL STUDENT COUNTRIES

45 COUNTRIES



80% of Graduate Students International



(U)

*

CHINA



TAIWAN



C×

111

TURKEY



USENIN

ECUADOR

SOUTH KOREA

BANGLADESH 🕺 🙀

100

EGYPT

SAUDIA ARABIA



University at Buffalo School of Engineering and Applied Sciences







Buffalo is a 1-hour flight to: NYC • Boston • Washington D.C. • Chicago • Montreal • Quebec



1.5 hour drive to Toronto20 minutes to Niagara Falls





COVID-19 PLANNING

0



Place-

Based

The State University of New York

Distance

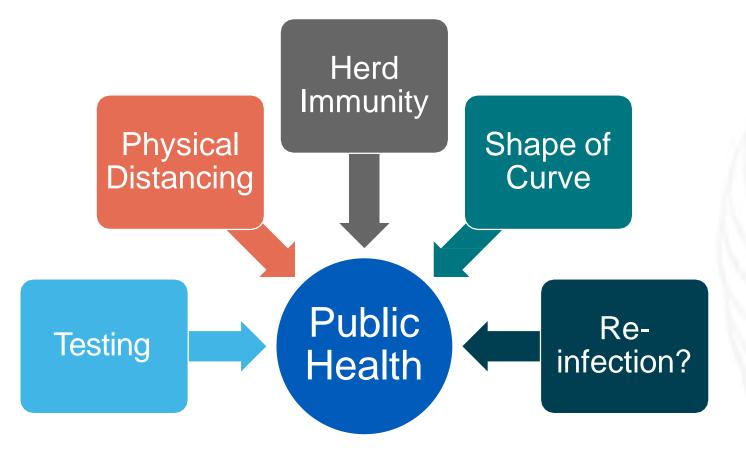
Instructional Delivery Continuum

92% of student credit hours delivered in traditional seated format, AY2016-17 through AY2018-19

99% of student credit hours switched to distance format in Spring 2020 **Scenarios Place Based Distance** New Domestic UG New International UG New Domestic Grad New International Grad New Professional Continuing **UB** Total



Perception of Public Health Status



Is testing for virus and antibodies widely available?

Are physical distancing measures implemented and followed?

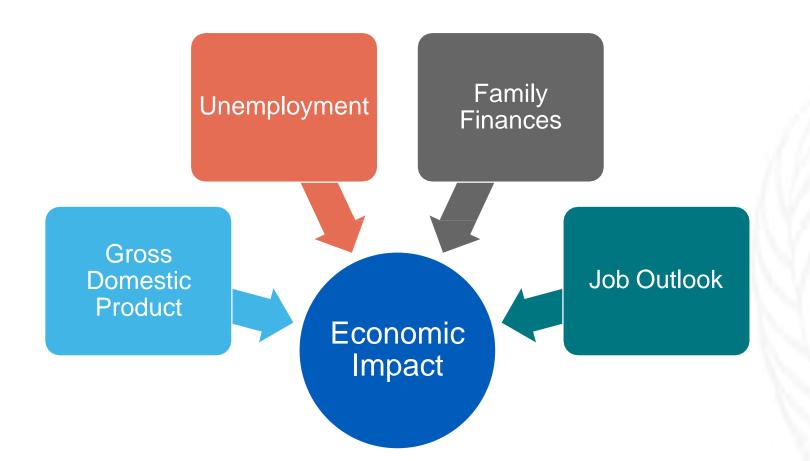
What is the shape of the infection curve?

At what point are we on the curve?

When does the population achieve herd immunity?

Do infected persons develop immunity? Temporary? Virus mutation?

Economic Impacts



How soon does economic activity return?

What are the structural changes to the economy?

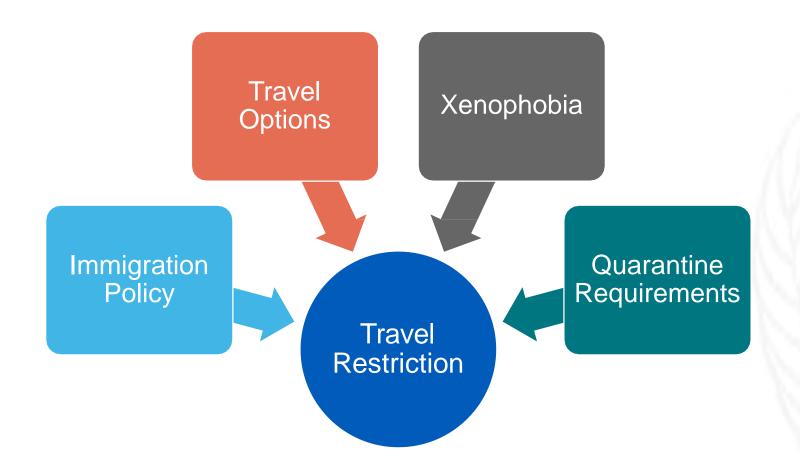
How soon do jobs come back?

Can families afford college?

What are the prospects for employment at graduation?

4

Travel Restrictions



Are there changes/restrictions on students visas?

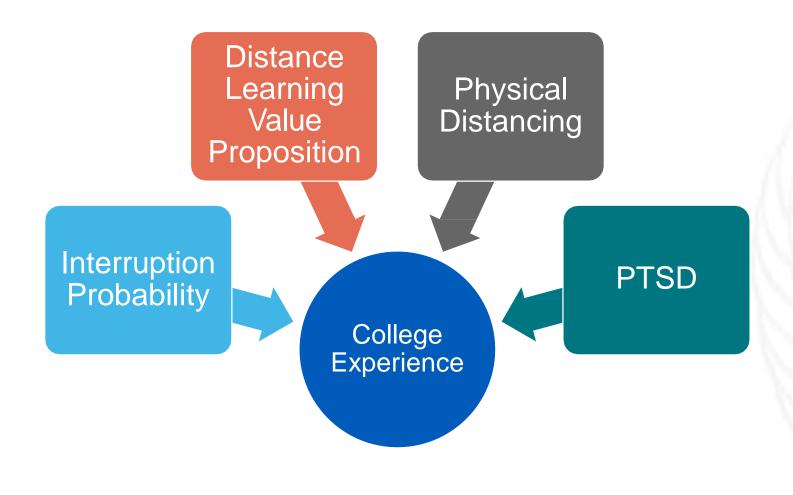
Do international flights return?

How do we ensure that all students feel welcome on campus?

Are quarantine requirements imposed?



College Experience



What is the probability of a midfall semester closure or other closures throughout the year?

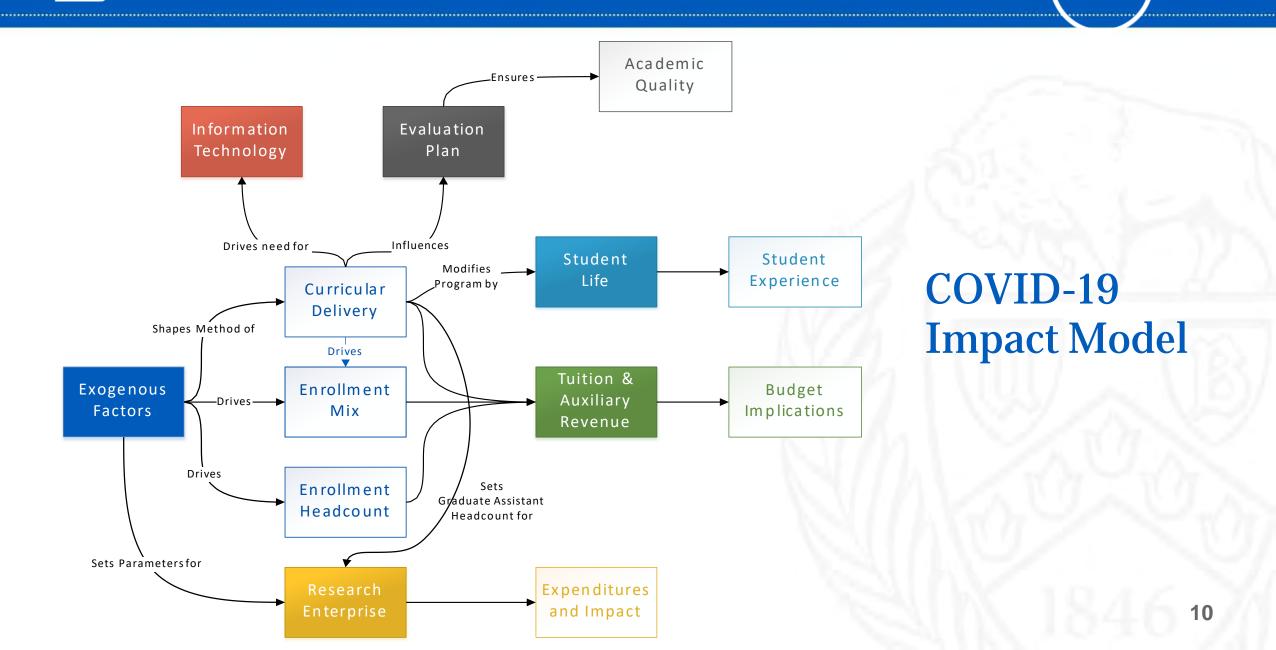
How do we ensure that the student experience is excellent and of high value?

How do we evaluate student acceptance and perception of an distance learning versus seated experience?

How do we ensure physical distancing requirements do not devalue the college experience?

Do students and faculty feel comfortable being in close proximity to each other?

University at Buffalo The State University of New York



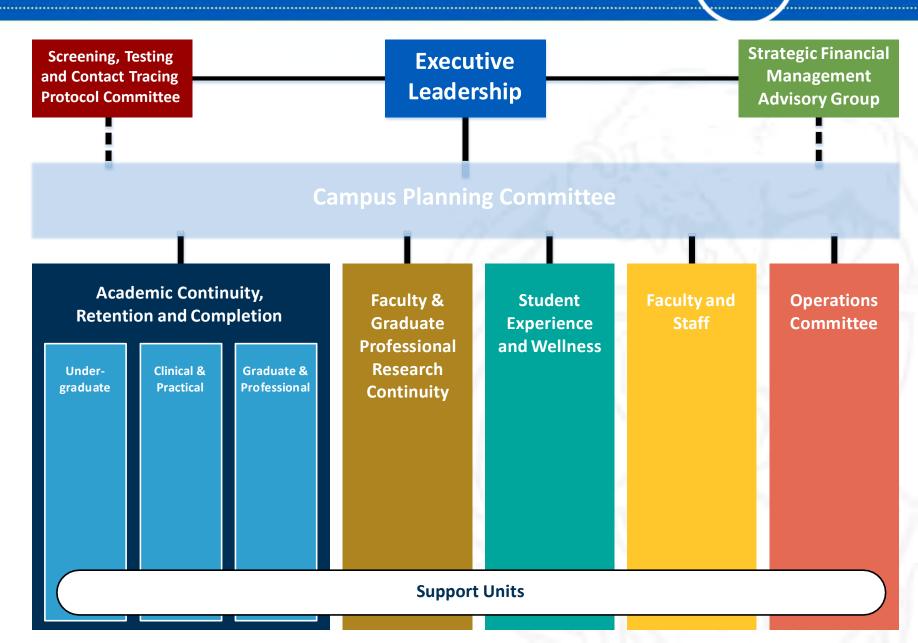
The State University of New York

SUNY



Executive Leadership sets direction and strategic priorities for the Campus Planning Committee. In addition, it is informed by a campus Strategic Financial Management Advisory Group and Screening, Testing and Contact Tracing Protocol Committee.

The **Campus Planning Committee** includes the chairs of each of the subcommittees as well as members of the faculty, staff, students and administration. This group debates and discusses alternative actions informed by the five subcommittees and makes recommendations to **Executive Leadership.**





Reduction in Density



890

Number of students in in-person classes on North Campus at 10 a.m. on the first day (vs. 6,800 in Fall 2019)

Reduction of density in classrooms*

87%

74%

Decrease in students taking daily in-person classes*



Decrease in residence hall & campus apartment occupancy rates*

2,226 441 Number of faculty teaching, Fall 2020



Number of faculty teaching in-person only





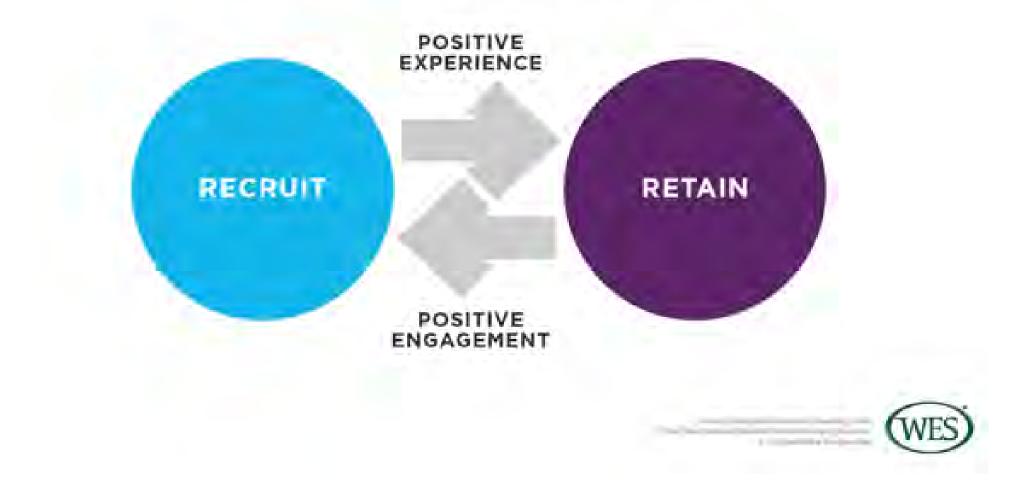
COVID-19 Return to Campus Plans

- In planning for the Spring 2021 class schedule, UB will assume that protocols for physical distancing will remain in place and plan to offer courses as a mix of inperson, remote, hybrid, and HyFlex classes. Planning for some scenarios to continue potentially to Fall 2021.
- UB's determinations about the Fall 2020, Spring 2021 and Fall 2021 will continue to align with the Governor's Executive Orders—including Western New York's progress pursuant to the state's Phase 1-4 regional benchmarks, which may change as the COVID-19 situation evolves.



SUPPORTING INTERNATIONAL STUDENTS

The Interdependency of Recruitment and Retention Practices

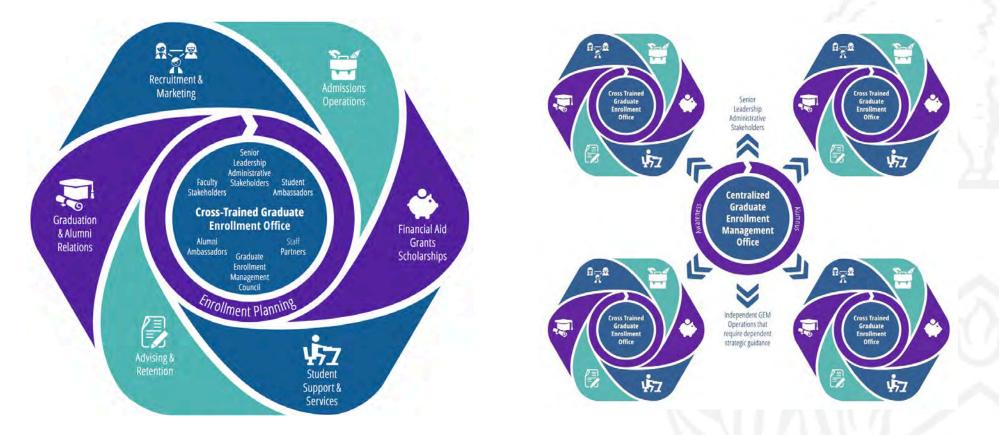


Impacts Magnified with International Students and COVID-19!





Integrated Interdependence Models of Student Support

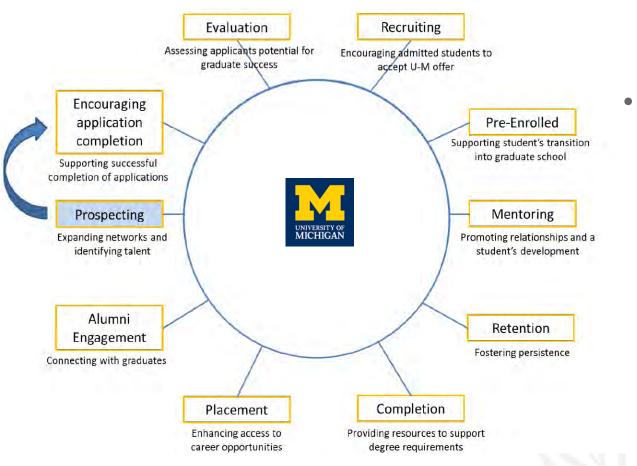


Connor, C., LaFave, J., Balayan, A., Integrated Interdependence: The Emergence of Graduate Enrollment Management, NAGAP, Spring 2015.





360° Student Support Structure



 Critical for Internationalization and Student Support

Welcoming and Supporting International Students

School of Engineering and Applied Sciences

of New York

SUN

Zoom Meeting



Virtual platform presents both barriers AND opportunities...

COMMUNICATION

Do not make assumptions!

- Students
 - Parents/Families
- Faculty
- Staff
 - International student
 support meetings
 - What is working... what is not?
- Alumni
- Community





- Checklists of expectations and requirements
- Calendar of important dates
- Power of simplicity

The State University of **New York**

SUN

 Bridging the gap to recruitment/admissions



Click on the icons below to explore our website

ONBOARDING

Luigi Di Tacchio

Computer Science and Enginieeing Favorite Quote: "Stay hungry...stay foolish" (Steve Jobs)

Email: luigidit@buffalo.edu

Where are you originally from?

"Italy."

Why did you choose this major?

"A degree in Computer Science gives great job opportunities, especially in US. Furthermore. Computer Science is a fascinating subject that anyone can benefit from studying."

Why did you choose UB?

"I had a great experience taking classes at UB as exchange student in 2013. Few months later, I returned to complete my master's thesis, working with Dr. Tavfik Kosar, currently my Ph. D. advisor. The fantastic environment, the great experience I had with Dr. Kosar, and the school reputation convinced me to apply to the Ph.D. program at UB."

What's your favorite thing about UB?

"The diverse and multicultural environment helped me growing personally and professionally. Moreover, the quality of the research done at UB made me confident that one day I will be able to land a great job in industry or academia."

What have you learned (or are learning) that's made a difference to you?

"In my first 2 years and a haif m the Ph.D; program, I got stuck in my research several times and feit that everything was lost, that I was wasting my time, and that I should have gone for a job in industry. Graduate school is tough and the challenges are more than the victories you can obtain My Ph.D. advisor always supported me and taught me to be patient and never give up, results will come in the long nun, years from now, whereas now we can see only one step ahead of us."

· What's something exciting you've done while in Buffalo?

¹ have been to my first Hackathon and built a Virtual Reality application before VR became a thing; outside school, I have been to my first Buffalo Wing festival and tried more than 30 flavors of wings. I have also been to a sugar shack and tasted fresh maple school.



ORIENTATION

- Symbolic transition
- Acclimate to cultural transitions/right of passage; pageantry, a time to inspire and engage, ritualistic
- Provide introduction to others Socialization
- Orientation should <u>not</u> be about filling out forms; time to inspire, engage; cover what needs to be covered, but don't overwhelm
- Timeframe, mandatory vs. nonmandatory
- Create an online version to support all participants
- Program specific segments (breakouts, etc.)





- Extension of topics from orientation
- Enhance development

TRAINING





CAREER AND PROFESSIONAL DEVELOPMENT

- Critical Thinking/Problem
 Solving
- Oral/Written
 Communications
- Teamwork Collaboration
- Digital Technology Leadership
- Professionalism/Work
 Ethic
- Career Management
- Global/Intercultural Fluency_____





School of Engineering and Applied Sciences







Home → IELTS for organizations → IELTS USA Best Practices Award Recipient

IELTS USA Best Practices Award Recipient



IELTS USA is proud to announce the SEAS 360° program at the University at Buffalo (UB), The State University of New York's (SUNY) School of Engineering and Applied Sciences as the 2020 recipient of the Best Practices in International Enrollment Management Award!

- Not \$\$\$
- Collaboration and volunteerism



The SEAS 360° Certificate of Professional Development I at the University at Buffalo highlights the critical role that collaboration plays in the successful recruitment and retention of international students. The variety of internal and external stakeholders demonstrates the importance of working in unison to foster an environment where international students have equal and equitable opportunities to take full advantage of their education. The collaborators represent various touchpoints throughout the student lifecycle supporting SEAS 360° success in identifying and connecting stakeholders committed to international students. Newly developed relationships with UB's International Student Services, Alumni Relations, and Career Services allows the School of Engineering and Applied Sciences to employ a strategic approach to international enrollment management and demonstrate its value for career preparation.

According to John Wood, Ph.D., Interim Vice Provost for International Education at

the University at Buffalo, "SEAS 360° powerfully leverages the skill sets and programming of multiple units within the School and beyond" and relied on existing but underutilized resources to offer a cost-free 25-hour certificate program. Participants are offered eight areas of training to develop and improve high demand "power skills," as identified by the National Association of Colleges and Employers (NACE). The SEAS 360° Certificate of Professional Development is in direct response to challenges surrounding intercultural assimilation for international graduate

NEW ACADEMIC PROGRAMS CURRICULAR REFRAMING



NAVIGATING LOGISTICS

- COVID-19 Safety Protocols
- Language
- Cultural
- Community
- Immigration
- Online

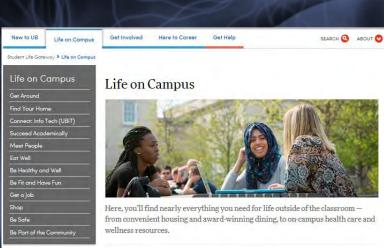




- Offices (who is responsible for what?)
 - Campus roadmap for Student Services and Student Life
- Staff
- Faculty
- Students
- Community



YOUR INTERNATIONAL STUDENT SUPPORT NETWORKS

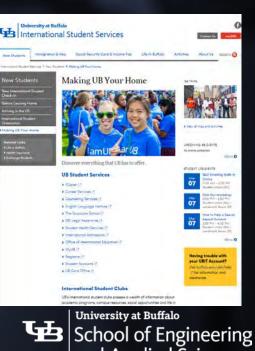


ANNOUNCEMENTS

> New: International Couples' Support Group

ADVISORIES

There are no advisories at this time.



and Applied Sciences



STUDENT EXPERIENCE

A common platform to * share research perspectives participate in seminary/workshops * nutrure awareness in job market * share information on available tools * learn state-of-the-art computational tools

Computational Sciences Club

ning up on web

Club of Graduate Student Association

Graduate Student Associa

SEAS Participants Electrical Computer Science Industrial and Systems Chemical and Biological Mechanical and Acrospace Civil, Structural and Environmental Center for Computational Rese. Center for Unified Biometrics and Sen Ciences Club For more information

School of Engineering and Applied Sciences Computational and Data-Enabled Science and Engi NY State Center of Excellence in Materials Informatics



Club events · Workshops for students by students · Seminars by distinguished speakers · Brainstorming session · Networking with company reps · Annual symposium on 'Computations · Science' An Industrial Perspective' • Health and wellness

- Student interaction
- Cultural celebration/inclusion
 activities
- Civic engagement
- Community service
- Volunteerism
- Networking activities
- Interdisciplinary opportunities





- Virtual Meet and Greet Sessions
 - Student to Student
 - Mentoring/Shadow programs (zoom, teams, etc.)
 - Cultural coffees, potlucks (virtual)
 - Facilitating Whats App Groups, etc.
 - Staff to Student
 - Standing virtual time
 - Faculty to Student

The State University of New York

• Standing virtual time

SOCIAL AND EMOTIONAL SUPPORT



MICROSURVEYS

- Climate Assessment
 - Quantitative and Qualitative





- Monitoring Academic
 Performance
 - Attendance (online, seated)
 - Microsurveys (weekly)
- Tutoring Assistance

ACADEMIC SUPPORT





RETENTION ANALYSIS

- Drill down to individual students
- Analyse trends
 - Academic progress
 Courses
 Load
 - Academic background
 - Language proficiency
 - \circ Feeder schools



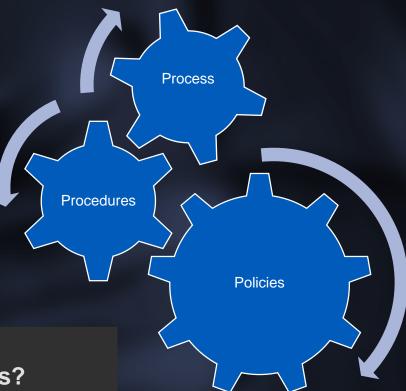


OPERATIONAL EFFICIENCIES SUPPORT STUDENT SUCCESS



Unnecessary Obstacles?

Pre-COVID-19
 COVID-19





- Student Success: Transparency of placement data
 - Internships
 - \circ Jobs
- Transition from student to employment
 - Economic volatility



OUTCOMES



1. Institutional Policies • Challenging

2. Governmental Policies • VERY challenging

CHANGE ADVOCACY





ACADEMIC PROGRAM ALIGNMENT WITH LABOUR MARKET





NEW ACADEMIC PROGRAMS CURRICULAR REFRAMING



SUNY The State University of New York

INDUSTRY AND ALUMNI ENGAGEMENT

The State University of **New York**



Alumni Engagement

- Exit surveys
- Opportunities for engagement
- Mentorship, ambassadorship

Corporate Partnerships

- Employer in residence programs
- Advisory councils
- Sponsorships in experiential activities
- Co-curricular or curricular development





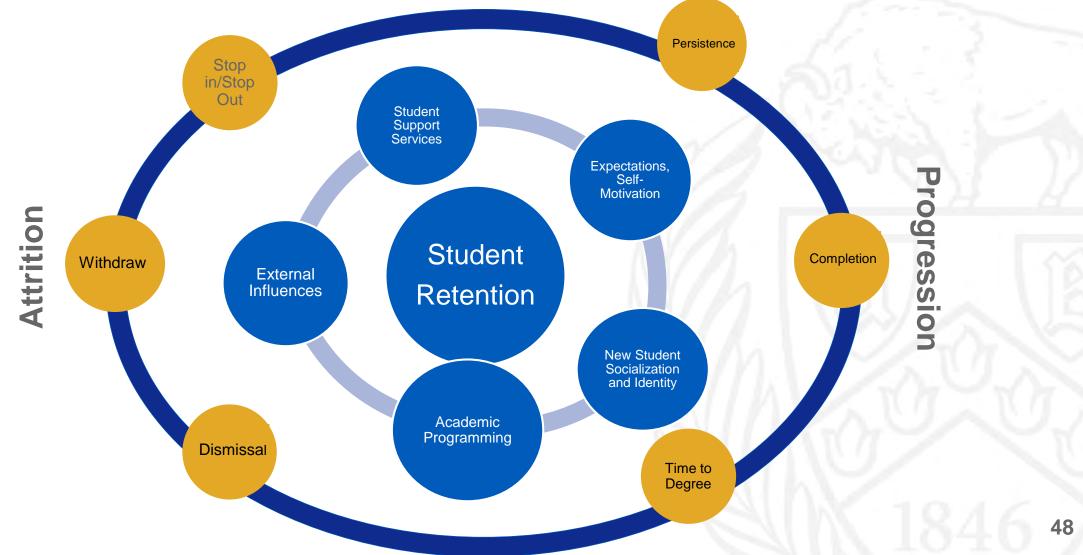
International Student Retention Formula

 Retention = Early identification of potential for failure + Identification of (universal + immigration-specific + culturespecific + individual) needs + (early, intensive and continuous) interventions





International Student Success





Key Elements of International Student Support

- Student expectations and developmental perceptions, interactions with others, and their overall experience impact the quality of academic work. These perceptions also impact their effort investment." (Golde, 2000)
- Student Experiences and Success is linked to Academic, Personal and Professional Identity Development, Personal Satisfaction, Finances and Support resources, social support, peer relationships and community, and overall well-being (Gansemer-Topf et al, 2004, Hardre & Chen, 2005, 2006, Offstein et all, 2004, Weidman, Twale, & Stein, 2001)





Additional Elements for International Student Support

- Pre-Entry Attributes
- Language Proficiency
- Relationship with Faculty
- Expectation of Classroom Participation
- Source of financial sponsorship
- Mindfulness of Political Issues (both global and country specific)





Intervention and Support Services

- Assessment tools, continuous feedback loops
- Faculty engagement/support
 - Faculty work balance, evaluation tied to retention
 - Professional mentorship and advising
 - Collaboration on research
- Student support services
- Academic planning
- Retention focused programs
- Mitigating external influences
- Learning communities
- Counseling during admissions and orientation programs
- Institutional behavior and graduate retention

"We are not doing right by our students if we don't help them to earn the degrees they came for." (Bowles-Terry, 2015)



